| <b>K. Seng Seng Corporation Berhad</b> Gender Diversity Policy Adopted as at 28 May 2025 |
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### 1. Introduction

K. Seng Seng Corporation Berhad is committed to and recognises the benefit of gender diversity. To the extent practicable, the Group will address the recommendations and commentary provided in the Malaysian Code on Corporate Governance ("MCCG"), which was issued in 2021.

### 2. Objective

The Gender Diversity Policy provides a framework for the Group to enhance its corporate governance practices and contribute to more sustainable development through the participation of women on the board and in senior management, as well as to achieve improved employment and career development opportunities for women.

## 3. Responsibilities

#### a. The Board's commitment

The Board is committed to workplace diversity, with a particular focus on supporting the representation of women in the composition of Board of the Company.

The Board, assisted by management, is responsible for developing strategies to meet the objectives of the Diversity Policy, and monitoring the progress of achieving the objectives through the monitoring, evaluation and reporting mechanisms as listed in section 4 and 5.

The Board, through Nomination & Remuneration Committee ("NRC"), will conduct all Board appointment process in a manner that promotes gender diversity.

#### b. Strategies

The Group's diversity strategies include:

- i. recruiting from a diverse pool of candidates for female positions;
- ii. reviewing succession plans to ensure an appropriate focus on gender diversity;
- iii. identifying specific factors to take into account the recruitment and selection
- iv. processes to encourage gender diversity;
- v. any other strategies the Board develops from time to time.

### 4. Evaluation

The Board, through NRC, will monitor the scope and applicability of this policy, from time to time.

## 5. Reporting

In accordance with the Listing Requirements of Bursa Malaysia Securities Berhad on the disclosure of Corporate Governance Statements based on the MCCG 2021 in the Annual Reports, the Company will disclose in the Annual Report, the proportion of woman participation at Board and Senior Management level.

The board discloses in its annual report the company's policy on gender diversity for the board and senior management.

This Policy is reviewed and approved by the Board on 28 May 2025.

This Policy will be amended and modified from time to time in line with any changes in relevant legislation, codes or regulations (in so far as they are applicable to this Policy and are mandatory), and all such amendments and modifications shall be deemed incorporated without the requirement for further approvals from the Board. The Board shall thereafter be duly informed of such amendments and modifications.